WE BELIEVE QUALITY PROGRAMS ARE DEVELOPED THROUGH PARTNERSHIPS WITH THE COMMUNITY BASED ON A CULTURE OF HOPE, RESPECT, INTEGRITY, AND GENUINE CARING FOR BOTH THOSE WE SERVE AND OUR EMPLOYEES.

There’s an African Proverb that states, “If you want to go quickly, go alone. If you want to go far, go together.” Together, this year The Village Network went far. Together, we provided care for more than 7,500 clients in our foster care, residential and outpatient programs across the state of Ohio and in West Virginia. Together, we built new partnerships and found new ways to create brighter futures.

In the following pages, we invite you to reflect with us on our 2019 milestones and celebrate the people, programs and projects that contributed to a more than memorable year.

Highlights include:

- Developing a new Transitional Living Program for youth about to age out of the foster care system and helping them learn work and life skills through a partnership with Goodwill Industries of Wayne & Holmes Counties.
- Creating a new partnership with the Wayne Center for the arts to enhance the art therapy program and give the youth we serve expanded opportunities, including participation in “The Art of Hope” art therapy exhibit.
- Selecting LEAP as a new partner for education services at the Wooster Residential Campus to ensure the youth suffering from higher levels of trauma have a more specialized academic environment.
- Collaborating with child service agencies throughout the state to help over 70 boys and girls who are in psychological and emotional crisis by providing them with immediate interventions and crisis care at our new Therapeutic Stabilization Center.
- Continuing to partner with 80 schools throughout the states of Ohio and West Virginia to help with their students’ mental health needs.
- Advancing the Neurosequential Model of Therapeutics and the Collaborative Problem Solving approach through education and training sessions provided to clinicians and staff across the state.

While we accomplished much, our ability to go far is nothing new. We’ve been working with others to improve treatment and compassionately support the behavioral, physical and emotional health of children and families since 1946.

Our success begins with you, and we can’t thank you enough for your continued dedication to empowering youth and families to build brighter futures. Together, we’ll continue to go far.

Warm Regards,

Richard Graziano
President & CEO

Kevin Trent
Board Chairman
At The Village Network, we believe that every child and young adult deserves to be loved and nurtured in order to live a healthy, meaningful and positive life. Since 1946, we’ve been providing compassionate treatment to support the behavioral, physical and emotional health of children and their families. We accomplish this by providing outpatient behavioral health services, residential treatment, and treatment foster care programs throughout our locations in Ohio and West Virginia.

WE SERVE YOUTH AND FAMILIES

Number of Clients Served

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Clients Served</th>
</tr>
</thead>
<tbody>
<tr>
<td>Outpatient Mental Health</td>
<td>5,878</td>
</tr>
<tr>
<td>Shelter Foster Care</td>
<td>146</td>
</tr>
<tr>
<td>Day Treatment</td>
<td>261</td>
</tr>
<tr>
<td>Treatment Foster Care</td>
<td>876</td>
</tr>
<tr>
<td>Residential</td>
<td>252</td>
</tr>
<tr>
<td>Group Home</td>
<td>60</td>
</tr>
<tr>
<td>Therapeutic Stabilization</td>
<td>58</td>
</tr>
<tr>
<td><strong>Total Clients Served</strong></td>
<td><strong>7,531</strong></td>
</tr>
</tbody>
</table>

Age

- 64% 10-18 Years
- 23% 0-9 Years
- 5% 19-34 Years
- 6% 35-54 Years
- 2% 55+ Years

Average Length of Stay

<table>
<thead>
<tr>
<th>Service Type</th>
<th>Days</th>
</tr>
</thead>
<tbody>
<tr>
<td>Day Treatment</td>
<td>237</td>
</tr>
<tr>
<td>Foster Care</td>
<td>236</td>
</tr>
<tr>
<td>Outpatient</td>
<td>175</td>
</tr>
<tr>
<td>Residential</td>
<td>164</td>
</tr>
<tr>
<td>Group Home</td>
<td>130</td>
</tr>
<tr>
<td>Therapeutic Stabilization</td>
<td>25</td>
</tr>
</tbody>
</table>

Gender

- 43% Female
- 57% Male

Graduation

- 71% Graduated High-School

Race

- 63% White
- 28% African American
- 9% Other

National Average = 65%
Parker Makes The Grade: Integrative Team Helps Autistic Student Find Success

For many students, the short walk from J.T. Karaffa Elementary School to Toronto Junior and Senior High School might be a routine matter, but it seemed like an insurmountable journey to Parker Williamson. At the beginning of the school year, Parker was transitioning from fifth to sixth grade, which meant that he would need to get accustomed to walking between the two buildings on the Toronto, Ohio campus and get accustomed to having classes in a different facility, not an easy feat for someone with an autism diagnosis who thrives on structure and routine.

But, with support from The Village Network therapists, Parker was able to participate in a summer program and was able to visit his new school just about every day to help him prepare.

When Parker returned to school in the fall, he said the transition wasn’t very hard at all, thanks to his hard work and the help of therapists from The Village Network.

Positive Pathways to Adulthood: Transitional Living Partners With Goodwill Industries

The Village Network’s new Transitional Living Program for youth about to age out of the foster care system focuses on integrating youth into the community. It teaches them work and life skills, while also addressing their behavioral mental health needs through clinical counseling.

Through a partnership with Goodwill Industries of Wayne & Holmes Counties, the youth are learning valuable skills such as budgeting, time management and interviewing. The program is already producing positive results, with youth like Elden, who enthusiastically took many of the courses, working part-time in the Goodwill “factory,” where he assembled various small projects for local manufacturers. He was later accepted to Hocking College with plans to major in music management.

“I was inspired to go to college by my mom,” says Elden. “I’m excited to be bettering myself and learning more life skills.”

Elden and others like him are successfully transitioning from the program to college and finding jobs through the Goodwill partnership. They also leave The Village Network more balanced and able to deal with life stressors and emotional struggles.

Therapeutic Stabilization Center Serves As Turning Point In Youth’s Treatment

After “Cody” struggled with suicidal ideations, tried to elude staff supervision, and made numerous attempts to leave the Wooster Residential Campus, The Village Network’s clinical team decided to elevate his level of care and place him in the Therapeutic Stabilization Center (TSC).

Upon arrival, Cody tried to fight his peers and leave the building. Our TSC team began working very closely with Cody to build a relationship with him and gain his trust. Eventually, Cody shared that he wanted to leave campus so he could get high, and when he could not do that he felt trapped, and the only way out was to kill himself. That feeling of hopelessness and desperation was driving his dangerous behaviors.

After a couple weeks, Cody really began engaging more with his peers and staff. He said he felt less anxious and was willing to try some medication adjustments. This was not easy for him, but he began to work through the changes with support. After some more time, he was laughing and joking with the kids and staff and even showing some leadership among his peers. His relationship with his mother began to improve and it was evident that Cody’s success was going to occur with the close support of his mother.

The team worked with his home county to find a group home placement closer to home so his healing could continue and family therapy could happen more frequently. Cody was excited but nervous to leave the TSC. He left in good spirits, ready to move forward and focus on his sobriety and goals he had set for his future.
As our core values state, we believe quality programs are developed through partnerships with the community. That’s why we are always looking to expand, improve upon and build new partnerships within the communities we serve.

We are also fortunate to have partnerships with more than 90 schools throughout the states of Ohio and West Virginia. Our goal is to collaborate with each school to improve their student’s overall mental health and behavioral functioning. We accomplish this with a variety of tools and program options, from onsite clinical therapists and after-school programming to self-contained classrooms and summer camps to help maintain progress built throughout the school year. Ultimately, our goal is to improve students’ functioning not only in school, but also in the community and at home.

**Our Locations**

The Village Network Opens The Therapeutic Stabilization Center

Partnerships were the cornerstone of our success in building the new Therapeutic Stabilization Center, a 24/7 facility to care for youth who are experiencing a severe crisis, which officially opened at the end of 2018. Since that time, The Village Network has collaborated with child service agencies throughout the state to help over 58 boys and girls who are in psychological and emotional crisis by providing them with immediate interventions and crisis care at the center.

The 16-bed coed center helps youth step down from a more-restrictive level of care. Services provided on-site include: psychological evaluations, health screenings, NMT brain mapping, individual therapy, group therapy, family therapy and case management services.

Putting The ‘art’ In Partner

As The Village Network aims to help each youth we serve heal by treating their body, mind and spirit, we incorporate a variety of modalities in addition to the traditional mental health treatments and services, including art, equine and music therapy.

To enhance the variety of artistic options for youth to express themselves, release trauma and communicate emotions, The Village Network was thrilled to work with the Wayne Center for the Arts to create a new partnership. Not only does the partnership enrich the existing art therapy program, it also provides the youth we serve expanded opportunities, including participation in “The Art of Hope” art therapy exhibit at the Wayne Center for the Arts.

Improving Education Services By Leaps & Bounds

This spring, The Village Network selected LEAP as a new partner for education services at the Wooster Residential Campus to ensure the youth suffering from higher levels of trauma have a more specialized academic environment.

After a long term partnership with our previous service provider, Wooster City Schools, an amicable decision was made to move to a more specialized program due to a higher level of care required by the youth.

“We are extremely grateful to Wooster City Schools and their staff members’ for more than 20 years of service to our youth,” said Richard Graziano, CEO of The Village Network. “Moving forward, I am excited to see how LEAP’s innovative and specialized education instruction positively impacts our youth.”
WE CONTINUE TO INVEST IN OUR FUTURE

At The Village Network we have a long history of excellent financial stewardship and accountability. By being excellent stewards of every dollar we receive, we can continue our important work of helping youth to rise above adverse childhood experiences and lead healthy, positive lives. It also enables us to reach more youth where our care is needed and invest in the types of treatments youth and families need.

It’s this stewardship, commitment to innovation and passion for serving the mental health needs of youth that attracted Jeff and Suzanne Souers to The Village Network to establish the Zach Souers Giving Hope Fund in honor of the Souers’ late son, Zach. The fund provides access for youth and families without the ability to pay to receive the behavioral health treatment they need.

Through a year long campaign, The Village Network successfully increased the Zach Souers Giving Hope Fund to more than three times the size of the original gift. This new vehicle will continue to be a giving option for anyone to support youth and families with limited or no access to behavioral healthcare. Learn more about Zach’s story and how you can give by visiting: thevillagenetwork.org/givinghope

The Village Network & The Village Network Foundation
Audited Consolidated Statements of Financial Position

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$10,088,143</td>
<td>$12,527,252</td>
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<tr>
<td>Investments</td>
<td>6,704,741</td>
<td>6,666,432</td>
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<tr>
<td>Property &amp; Equipment</td>
<td>14,944,283</td>
<td>13,699,266</td>
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<tr>
<td>Other Assets</td>
<td>1,774,916</td>
<td>1,379,475</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$32,612,083</strong></td>
<td><strong>$34,272,425</strong></td>
</tr>
<tr>
<td>Current Liabilities</td>
<td>2,462,535</td>
<td>3,307,579</td>
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<tr>
<td>Long-term debt, less current portion</td>
<td>475,000</td>
<td>3,339,971</td>
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<tr>
<td><strong>Net Assets</strong></td>
<td><strong>$29,674,548</strong></td>
<td><strong>$27,624,875</strong></td>
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<tr>
<td><strong>Total Liabilities &amp; Net Assets</strong></td>
<td><strong>$32,612,083</strong></td>
<td><strong>$34,272,425</strong></td>
</tr>
<tr>
<td><strong>Current Ratio</strong></td>
<td>4.08</td>
<td>3.77</td>
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The Village Network
Revenue & Donations FY 2019

The Village Network Foundation Investments

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
<th>2019</th>
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<tr>
<td>Dollars</td>
<td>55</td>
<td>2,704,741</td>
<td>286,705</td>
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<tr>
<td>Total Assets</td>
<td>$44,356,637</td>
<td></td>
<td></td>
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</table>

This Village Network Foundation assets are invested in Wayne County Community Foundations and Bernstein. All assets were transferred from Stifel Nicolaus to Bernstein in late 2017 following an RFP process conducted by Trustees. Net return for 2018 was 4%.
Gifts from $1,000 to $4,999

2019 giving shows donations made in fiscal year 2019.

Tom and Sally Amstutz
Beverly Foundation, Inc.
Chad and Sarah Boreman
Carol and Lucille Bowers
Bopp Financial Group
John and Patricia Crum
Dr. S Distribution Inc.
Tom E. Dailey Foundation, Inc.
Ms. Dorcas Dalton
Denison University
Scott and Jeanie Elot
Enterprise Fleet Management
Glenda and Scott Ervin
Donald and Lorraine Fair
Dean and Linda Feys
First Knox National Bank
Fraternal Order of Eagles Aerie #2224
Fraternal Order of Eagles Aerie #2261
Arthur J. Gallagher Foundation
Ms. and Mrs. James T. Gordon
Hawker Hill Properties
House of silica
International Paper Company
Ms. and Mrs. Shawn Kooch
Mr. and Mrs. Robert Lapley
Lettographics
Loyal Order of Moose Lodge #860
Ms. Heather McAlincy
Ms. Amy Hanker, MD
Ms. and Mr. Brian Herts, MD
Ms. and Mr. Vic Marinello
Mobialion Senior Living
Morris Custom Welding
Network for Good
Ms. and Mrs. Patrick C. Nehrhalt
Orville Printing Company
Pajama Program, Inc.
Ms. and Mrs. Michael J. Palotta
The Edith Palmer Trust Fund
Ms. and Mrs. David J. Paxton
Ms. and Mrs. Thomas D. Rosney
Ms. Mary A. Schantz
Schmid Mechanical Company
Ms. Peggy J. Schmitz
Mr. and Mrs. William R. Schultz, Jr.
SDAA, LLC
Shepherd Church of the Nazarene
The Wallard E. Smucker Foundation
Ms. Jessica Steiner
Strategic Partnered Services
Tricia Tsaiellio
Mr. and Mrs. Dave V. Vardia
VFW Post #1445
The Village Network - Anonymous Donations
Ms. and Mrs. D. William Waltz
Westfield Bank
Mr. and Mrs. Chad Williams
Alan & Janice Wolf Family Fund
Wooster Country Club
Wooster Glass Company
Wooster HealthPoint
Wooster Motor Way, Inc.
Wooster Motor Way Logistics
The Youngstown Foundation

2019 giving shows donations made in fiscal year 2019.

Shannon L. Bozman
Brenneman Nursing Center, Inc.
Madison Bushcar
Lucy and Ed Callahan
Sylvia Campbell
Roy L. Carmody
April Carthers
Certified Angus Beef, LLC
Lana Chandler
Children's Museum of Pittsburgh
Christopher Finn
Cherie Finn, LLC
The Columbus Foundation
Perl Company
Joyce Cotton
Randall and Karen Courtley
County Line Grace Church
Richard N. Cox
Betty L. Cadher
Stacia A. Crawford
David Creemers
Nick and Brittany Cristino
Crichtfield, Crichtfield & Johnston
Gary Crockier
Katherine Czartosiezko
Amanda R. Danheirt
Gregory A. Dean
Linda den Heijer
Betty M. Diluy
Kristen Duncan
Dave Easterling & Co. Woodwright Finishes
Richard and Ellen Eby
John and Nancy Ehr
Daniel G. Figart
Stephanie Felmyther
Justin and Rachel Fishman
Richard and Alice Fmce
Fraternal Order of Eagles Aerie #387
Fraternal Order of Eagles Aerie #2245
Robert and Brenda F steal
Frewman Building Systems
Melissa Gallion
Donovan and Martha Garber
Megan Garnett
Gervasi Vineyard & Italian Bistro
Angela S. Golladay
Mark and Diane Gordon
Jennifer and Brian Gottfried
Robert and Peggy Grady
Great Lakes Theater
Bryan and Michelle Groß
Rebecca Gozitz
Amelia Hagon
John P. Hall
Hardwood Solutions
Desreee P. Harris
Jerry and Kim Hartman
Greg and Darla Henzo
Jonas and Stephanie Hiller
Ian and Alice Holford
Holiday Inn Express Columbus East
Emely C. Hostelier
Nancy L. Hughes
Jennifer Hunter
Kimberly Hutnings
Abi Jones
Donald and Elizabeth Jordan
Kastner Westman & Williams
Robia and Brad Kaylor
Adam and Kristin Keating
Kelly K. Kenedy
Kidon Mennonite Church
King’s Island
Susan D. Kerckhert
Jay C. Klemme and Anne S. Wilson
Knights of Columbus
Jeff and Inara Koler
Kylmen Lapsley
Loyal Order of Moose Lodge #759
Noa Margolin
Robert and Dolores Maruna
Robert and Marilyn Maruna
Traci L. McCarthy
R. J. and Susan McCullagh, III
McDonald’s
Nanetta R. McLamore
Donald and Vernette Meyers
Camilla and Melissa Miller
Eva M. Miller
Joe and Kelly Miller
Lynette and Fred Miller
John and Arlene Miliken
Lynn Moonaw
John G. Morrison
George and Valentina Moon, II
Diane Muelder
Jared Muelder
Elizabeh Myer
Paul and Evelyn Narr
Anne Nurse, Ph.D and John Thompson
Lisa Null
Ohio Light Opera, House Management
Vicki and Bill Orr
Orville Public Library
Craig and Denise Parker
Sara L. Patton
Tracy Pelfrey
Perfect North Slopes
Maddie Phillips
McManna Phillips
Tom and Ruth Picking
Pittsburgh Symphony Orchestra
Amanda L. Plant
Players Guild Theatre
Jennifer and Travis Porter
Mandella Porter
Primal Fitness
Professional Electric Products Company
Thomas and Javee Pukay
The Quality Castings Company
Queen Anne’s Lace
Larry and Sarah Reed
Patricia A. Reiger
Allen and Alice Reinhardt
Melinnda and Michael Reittig
Betty L. Riggenbach
Earl and Vickie Rhame
Amada Robertson
Kathlyn Robinson
Donald and Sarah Rogan
Kathy Romano
Jon and Pamela Rose
Scott and Karen Rostol
Our Mission
To work in partnerships that will empower youth and their families to build brighter futures.

Our Vision
We will become a national leader in the care of youth and their families; improving their behavioral health, well-being and quality of life. We will be known for our unwavering pursuit of excellence.

Our Leadership
Richard Graziano, President/CEO
Richard Rodman, Chief Operations Officer
Bel Klockenga, Chief Financial Officer
Dave Paxton, Chief Clinical Officer
Todd Gordon, Chief Administrative Officer
Mary Schantz, Vice President of Information Systems
Linda den Heijer, Vice President of Program Operations
Suzan Kooch, Vice President of Business Development
Tammy Leaver, Vice President of Human Resources

The Village Network
Board Of Trustees
Scott Allen, Vice Chair
Kevin Day, Treasurer
Glenda Ervin
Nadine Foster
Cheryl Goff
Jim Jakubowski, Eagles Representative
Matthew Long, Foundation Chair
Amy Maneker
Lynn Moomaw
Scott Rotolo, Secretary
Kevin Trent, Board Chair
David Tschantz, Immediate Past Chair
James Wilkins

The Village Network
Board Emeritus
Doris Bucher
David Bush
Don Foster
Suzanne Miklos
Douglas Mill
Peggy Schmitz
Stephen Shapiro

Your donations of time, talent and treasure made 2019 a year of great success for The Village Network. Thanks to you, our team is equipped to reach at-risk youth in timely and innovative ways. Together, you donated hundreds of thousands of dollars and countless hours to create the best possible futures for our youth and their families. We look forward to working with you again.

To Our Community Investors, Sponsors, Donors & Volunteers

COMMUNITY INVESTORS

Thank you for your continued support.

Annabelle Wilkinson Foundation
Don & Nadine Foster
Stephen & Cheryl Shapiro
Buckeye Division
Picking Charitable Trust

Ralph R. & Grace B. Jones Foundation

THANK YOU

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Stephen Shapiro

Thank you for your continued support.
More Than 70 Years of Experience
Serving At-Risk Youth & Families

Since 1946, The Village Network has been a leader in caring for traumatized children and their families in Ohio and West Virginia. Our premier treatment plans, paired with compassionate care, create opportunities for children to experience healing of their individual traumas and improve their behavioral, physical and emotional health. Our services are designed to transition children to permanent, stable environments and include outpatient mental healthcare, day treatment, residential treatment, alternative schooling, respite care, court intervention and treatment foster care. These services contribute to our mission to empower individuals to build brighter futures.

The Village Network is nationally recognized as a quality care provider, licensed by the Ohio Department of Job and Family Services, Certified by the Ohio Department of Mental Health & Addiction Services, accredited by the Council of Accreditation and is a flagship partner with the Neurosequential Network.